

# **Heart of Colorado Housing Forum**

Tuesday, September 21st | The Abbey Events Complex, Cañon City | 2:00 PM - 5:00 PM

## **2:00 - 3:10 PM | Part I: Housing and Funding Landscape**

### **Phillip Enmark | Project Coordinator, Housing Colorado | [phillip@housingcolorado.org](mailto:phillip@housingcolorado.org)**

Phillip moved to Colorado from Minnesota in 1995 and started his career as an elementary school teacher. After 12 years, he left education and has worked in human resources, training, and office administration. Phillip has degrees in Education, Literacy, and Business Administration.

### **Alison George | Director, Division of Housing - DOLA | [alison.george@state.co.us](mailto:alison.george@state.co.us)**

Alison George is the state director of housing serving the Colorado Division of Housing (DOH) in the Department of Local Affairs (DOLA), where she directs all DOH programs, ranging from statewide housing voucher programs and manufactured housing code and mobile home park regulatory oversight, to Federal and State funding for constructing new affordable housing. Alison brings more than 25 years of experience in affordable housing finance and development. Before joining DOH, Alison served Mercy Housing Colorado as its Regional Vice President of Multifamily Housing and the Michaels Development Company as its Vice President of Development overseeing housing development in Colorado, Missouri, Kansas, Oklahoma, and Texas. Alison holds appointments from Governor Jared Polis to the Governor's Community Corrections Advisory Council and the Colorado Behavioral Health Safety Net Subcommittee. Alison also serves as Vice President of the Board of Directors for the Council of State Community Development Agencies (COSCDA) in Washington, DC. Alison has been a board member of Housing Colorado since 2018.

### **Andy Proctor | Housing Development Manager, Division of Housing, DOLA | [andy.proctor@state.co.us](mailto:andy.proctor@state.co.us)**

Andy Proctor is the Housing Development Manager for the Colorado Division of Housing. He brings nearly twenty-five years of experience in affordable housing finance, development and project management. Andy has worked with both government agencies, for-profit and not-for-profit organizations to finance and build affordable housing throughout the United States. For many years, Andy played a pivotal role in Mercy Housing's acquisition and rehabilitation of HUD preservation properties nationally. Most recently, Andy worked as an underwriter for Low Income Housing Tax Credits with Enterprise Community Investments. Andy holds a B.A. in Geography from San Jose State University and an M.P.A. from the University of Colorado.

**Tracey Stewart | Senior Program Officer - Housing Affordability, Colorado Health Foundation |**  
**tstewart@coloradohealth.org**

Tracey, who joined The Colorado Health Foundation in November 2020 as a senior program officer, has amassed a breadth of experience in the philanthropic and nonprofit sectors, including public policy development and community investment projects. Backed by almost twenty years of expertise in family economic mobility, she searches for sustainable investments that create lasting solutions, and ultimately change the way philanthropy thinks about community-driven initiatives to emphasize self-sufficiency and self-determination.

Previously, Tracey served as the director of family economic security at Gary Community Investments, where she led the expansion of community-based investments in workforce, affordable housing and financial inclusion. Other highpoints of her nonprofit career include working on policy at Colorado Center on Law and Policy and community data management at Colorado Coalition for the Homeless. Prior to her roles in the nonprofit sector, Tracey was a technologist specializing in data systems and organizational change management.

Tracey remains committed to strengthening her community and serves as a board member for Hope Communities, Uncharted and Colorado Consumer Health Initiative. She is also a part of advisory committees for Warren Village, Grounded Solutions and NPX Advisors Group.

**Laia Mitchell | Senior Program Officer -Community Development, Gates Family Foundation |**  
**lmitchell@gatesfamilyfoundation.org**

Laia joined the Gates Family Foundation in April of 2015 and works to advance the Foundation's Community Development priorities statewide. Laia's previous work experience has been in the nonprofit sector in the areas of human services, economic opportunity, and affordable housing, including roles as a vocational rehabilitation specialist and as a shelter and housing program manager. Laia holds a B.A. in Anthropology and Political Science from the University of Florida, and spent five years post-graduation living in northern Spain, where she worked with organic farmers with support from a Fulbright grant. Laia received her Masters in Urban and Regional Planning from the University of Colorado, Denver in 2015 with a focus on building healthy communities. While pursuing her graduate degree, Laia served in a number of research assistant and intern roles with organizations including Gary Community Investments, the Public Works Department of the City and County of Denver, and Mile High Connects. She also provided staff support to the DRCOG Sustainable Communities Initiative and conducted research on livable streets on behalf of the Department of Urban Planning at the University of Colorado, Denver. Laia currently serves on advisory boards for Streetsblog Denver, the Colorado Department of Local Affairs Main Streets Program, and the Rural Funders Learning Network. She is a bilingual English and Spanish speaker.

**Jerilynn Francis | Director of Marketing and Community Relations, Colorado Housing and Finance Authority (CHFA) | [jfrancis@chfainfo.com](mailto:jfrancis@chfainfo.com)**

Jerilynn Francis is the Director of Marketing and Community Relations for Colorado Housing and Finance Authority (CHFA). She has more than 20 years of experience in housing policy and communications strategy. In her current role, Jerilynn serves as a member of CHFA's Strategic Management Team and is responsible for advancing CHFA's brand and community engagement, internal and external communications, state and federal government advocacy, corporate giving, and special events.

Jerilynn has been a part of CHFA's team since 2007, previously serving as the legislative and media liaison. Prior to her work with CHFA, she served as the Vice President of Public Relations for the Home Builders Association of Metro Denver. Jerilynn is a Denver native and a graduate of Colorado State University and the University of Denver. She lives in Watkins with her husband, dog, and beloved chickens.

**Steve Cordova | Executive Director, Total Concept | [scordova@totalconcept.net](mailto:scordova@totalconcept.net)**

Steve Cordova became the Executive Director of Total Concept (previously known as Tri-County Housing & Community Development Corporation) in late 2010. Steven's prior experience includes having been the Chief Financial Officer (CFO) for a Behavioral Health Group for thirteen (13) years, Administrative Services Director for a Community Health Center, and at a CPA firm for over 5 years. Under Steven's leadership, Total Concept has experienced a great deal of growth. He has developed a multi-company organizational structure better suited to take advantage of current and future opportunities to serve rural Colorado. Examples include managing the Las Animas/Bent County Housing Authority and in March 2020 launching a Construction Business as a Social Enterprise - primary focus being rural preservation in areas lacking property development. Finally, Steven has been involved with the community and the industry. Throughout his career he has served on local and state boards, including having been the Mayor of his town. He currently sits on the National NeighborWorks Association Board of Directors as its Treasurer, the Tri-County Family Care Center Board, the Community Service Block Grant Advisory Council, and serving on other nonprofit boards. Most recently he was appointed to the State of Colorado's Housing Strategy workgroup.

**3:30 - 3:45 | Break**

## **3:45 - 5:00 PM | Part II: Local Government / Innovative Regional Solutions**

**Allison Neswood| Deputy Director of Strategic Priorities, Colorado Center on Law and Policy|  
aneswood@cclponline.org**

Allison Neswood is the Deputy Director of Strategic Priorities at the Colorado Center on Law and Policy. In that role she uses her legal training to advocate for policies that improve access to health care and provides policy expertise to advocates and community groups working to advance social justice. Allison is an expert in public health coverage, Aid to the Needy Disabled (AND), hospital accountability, immigrant access to services, and health equity. Allison obtained her BA in Political Science from Yale University and her law degree from Columbia Law School. Allison sits on the Board of Denver Indian Health and Family Services, the Board of Center for Health Progress, and the Colorado Healthcare Affordability and Sustainability Enterprise (CHASE) Board.

**Andy Hill | Director - Community Development Office, DOLA | andy.hill@state.co.us**

Andy manages the Community Development Office (CDO) and has worked for the Division of Local Government for over 25 years. She received a Master in Public Administration from the University of Colorado at Denver. The CDO provides statewide expertise on local land use planning and offers education and training, resources, funding, and advising to communities and other agencies. The team manages the Colorado Main Street program, which strengthens downtowns using asset-based economic development and historic preservation. By supporting these and other elements of community development, CDO encourages and supports a comprehensive approach to planning, integrating all key elements to strengthen Colorado communities.

**Becky Gray | Chaffee Housing Authority / Office of Housing | bgray@chaffeecounty.org**

Becky Gray serves Chaffee County, Colorado as the Director of the Chaffee Housing Authority, a multijurisdictional housing authority formed in 2019. She began her career in affordable housing as a Research Assistant evaluating the effectiveness of grant-funded homeless services in Tulsa, Oklahoma. After completing her formal education, Ms. Gray served as the Director of Research, Planning, and Grant Development for a non-profit serving 12 rural counties in the southeast corner of Kansas, providing shelter to families with children who were experiencing homelessness, access to and creation of affordable housing, public transportation, and early childhood education, then as the Director of Housing and Community Development for the City of Pittsburg, Kansas, operating a land bank and a housing authority, creating a rural housing incentive district, bringing tax credits to community redevelopment projects, and managing several loan programs for low-income residents. Becky took her position in Chaffee County in 2018, created the Chaffee Housing Authority, a rental deposit guarantee program, and is working to establish a 17 unit, community driven rental project in Salida, Colorado.

**PT Wood | Mayor of Salida | pt@woodsdistillery.com**

P.T. Wood is a local business owner who has lived in Salida for 30 years. He has raised a family here, and is deeply committed to and believes strongly in the Salida community. P.T. moved to Salida to become a raft guide 30 years ago, and his passion for the river and the whitewater community led him to serve on the FIBArk board and the AHRA Citizens Task Force, along with helping to start the Arkansas River Trust.

Prior to being elected as mayor, P.T. served on the Salida Planning and Zoning Commission for 10 years, including 6 years as the chair of the commission. P.T. is an active part of the business community in Salida and has owned multiple businesses, most recently as the founder and co-owner of Wood's High Mountain Distillery. P.T. has also served as the President of the Colorado Distillers Guild and is the current Vice President of the American Craft Spirits Association.

**Read McCulloch | Executive Director, Chaffee Housing Trust | read@chaffeehousing.org**

With 28 years of experience in the nonprofit sector, Read has worked in large national and small local organizations in a variety of capacities. He was an Echoing Green Fellow and obtained his master's degree in Nonprofit Management from Regis University as a Colorado Trust Fellow. In 2008, Read led the creation and development of the Chaffee Housing Trust and has served as ED since.

**Don Reimer | Community Development Director, Town of Frisco | DonR@townoffrisco.com**

Don Reimer is the Community Development Director for the Town of Frisco. As is the case with many mountain resort communities, housing that is accessible to the local workforce is identified as the top challenge and priority and therefore is his primary focus with the Town. Don grew up in Littleton, and received a Bachelor's degree from the Colorado School of Mines. Since 1999, he has made the mountains his home, first in Salida, and more recently in Frisco.

**Rick Harrmann | Economic Development Manager, Cañon City | rlharrmann@canoncity.org**

Rick Harrmann began as Economic Development Manager for the City of Cañon City in March of 2020, after 25+ years of varied public and private experience in sales, manufacturing, operations and public housing. Rick started his career serving for 7 years as the Operations Manager for the Housing Authority for the City of Appleton, WI. Prior to his position with the City of Cañon City, Rick served for 12 years as the Vice President of a contract manufacturing company in Neenah, WI. His primary responsibilities as Economic Development Manager are industry attraction and diversification, and the creation of primary jobs in the Cañon City area, and managing the small business and main street program management and grant writing positions for the City.

**Nellie Stagg | Senior Program Director, Community Resource Center | stagg@crcameria.org**

Nellie is the Senior Program Director at Community Resource Center, working with hundreds of rural nonprofit leaders across the state to strengthen their organizations and communities. Nellie has a background in rural programmatic management, nonprofit capacity building, and data informed decision making. A proud AmeriCorps NCCC alumni, Nellie understands the value of national service and the impact it can have on individuals, organizations, and communities. As a former Program Officer with Serve Colorado – the Governor’s Commission on Community Service, Nellie brings the unique perspective of having been a grant maker overseeing a portfolio with rural and developing programs across the state. When not driving across Colorado, she can be found at the library, in a makerspace, or in the garden.